

GUIDE TO THE DOCTORATE



UNIVERSITÉ
SAVOIE
MONT BLANC



Collège Doctoral

This guide is designed to assist doctoral students at the University Savoie Mont Blanc, from the beginning of their thesis until its defence. You will find all the key elements to help you succeed in your doctoral journey.

I invite you to read it carefully and keep it within reach throughout your academic career. The administrative teams, the doctoral school directors, as well as your fellow doctoral representatives on various committees, are at your disposal to assist you during your doctoral studies.

Don't forget to regularly consult the websites of the Doctoral College and your doctoral school, which will provide you with essential information you may need during your thesis.

The only thing left for me to do is to send you my best wishes for your doctoral journey, whether it concerns your research work in the laboratory or the aspects related to your doctoral training.

The Director of the USMB Doctoral College

A handwritten signature in blue ink, consisting of stylized, overlapping loops and strokes, positioned below the text of the Director of the USMB Doctoral College.



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I. The Doctoral Environment

University Savoie Mont Blanc

With 15,000 students, a diverse and interdisciplinary range of programmes, and 18 internationally recognized research [laboratories](#), the University Savoie Mont Blanc (USMB) is a small-scale institution that combines proximity to its local communities with a broad openness to Europe and the world.

Situated between Geneva, Turin and Lyon, at the borders of Switzerland and Italy, it plays a significant role in regional, cross-border, social, economic, and cultural development. Across its four campuses in Annecy, Le Bourget-du-Lac, Jacob-Bellecombette, and Thonon-les-Bains, USMB offers particularly attractive study conditions [in an exceptional environment](#). In this structured multipolarity, doctoral students receive personalized guidance and support in defining and developing their personal projects, as well as the tools to succeed in their transition to professional life.

The university offers long-term programs (University Degrees, University Technology Degrees, Bachelor degrees, Master degrees, Doctorates, and also Engineering Degrees), whether in initial education, continuing education, apprenticeship, or Recognition of Prior Learning (RPL), either on-site or off-site.



Research is driven by [well-recognized, accredited, and distinguished laboratories](#), which engage in close partnerships with major organizations (CNRS, CEA, INRA, IRD), international organizations (CERN), or other institutions (INES, Mountain Institute), all at the forefront of innovation.

Our researchers are highly involved in areas that support regional dynamics, including mountain studies, mechatronics, management, tourism, imaging, and energy. Together with synergy, they contribute to the international reputation of USMB in fields where its renown is globally acknowledged.

The Doctoral College at USMB strongly encourages doctoral students to take advantage of their doctoral years for international mobility. International interaction is essential for conducting high-quality research. Mobility can take various forms, such as participation in international thematic schools, research stays in partner laboratories, or pursuing an international joint supervision (cotutelle) doctoral degree.

The university actively participates in various international mobility and cooperation networks, including [Erasmus+](#), [UNITA](#), [RELIEF](#) (Network of Exchanges and Links between Francophone Higher Education Institutions), and the [Alliance Campus Rhodanien](#).

Doctoral students can specifically respond to [international project and application calls](#) to promote or strengthen collaborations, support international initiatives, encourage mobility, and advance research.

Within the USMB, [cotutelle agreements](#) are regularly signed with partner universities. Currently, over 50 doctoral students are preparing their theses in international cotutelle arrangements with universities on five continents.

Doctoral students who choose this path benefit from dual thesis supervision, both in France and abroad. They are registered with both universities that are signatories to the cotutelle agreement for the duration of their three years of doctoral studies. Upon successful defence of their thesis, the doctoral student is awarded degrees from both universities.





Unita

UNITA - Universitas Montium is a [European University](#) of which USMB has been a part since November 1, 2020. It is one of the 44 "European Universities" endorsed by the European Commission. UNITA has a [strong regional identity](#): all the universities are located in [predominantly rural and mountainous areas](#) in [Romance language-speaking countries](#).

It is composed of the following 12 partner universities:

- [Universidade da Beira Interior](#) (UBI, Portugal) ;
- [Universitatea Transilvania din Braşov](#) (UniTBv, Romania) ;
- [Università degli Studi di Brescia](#) (UniBs, Italy) ;
- [Politécnico da Guarda](#) (IPG, Portugal) ;
- [Universidad Publica de Navarra](#) (UPNA, Spain) ;
- [Université de Pau et des Pays de l'Adour](#) (UPPA, France) ;
- [Université Savoie Mont Blanc](#) (USMB, France) ;
- [Universitatea de Vest din Timişoara](#) (UVT, Romania) ;
- [Università degli Studi di Torino](#) (UniTo, Italy) ;
- [Universidad de Zaragoza](#) (Unizar, Spain) ;
- [Haute Ecole Spécialisée de Suisse Occidentale](#) (HES-SO, Switzerland) ;
- [Université nationale Yuriy Fedkovych Chernivtsi](#) (YHY, Ukraine)

USMB and its university partners aim to significantly enhance their collaboration at all levels and in various areas of activity, such as education, societal services, research, innovation, and entrepreneurship.

The Romance languages spoken in the five countries facilitate mutual comprehension, a method for understanding and being understood in languages sharing common roots, even without full fluency, thus promoting exchanges, collaborations, and the mobility of students and researchers.

Within the UNITA alliance, six thematic hubs have been established to structure research: Renewable energies, Circular Economy, and Cultural Heritage. Collaboration among UNITA researchers within these hubs has led to the creation of a database that promotes the sharing of research facilities among partner universities. This database simplifies access to the equipment and tools required for research conducted at USMB and other universities.

The UNITA alliance offers various opportunities to doctoral students, including the UNITA PhD International Talent Challenge and the My3min PhD thesis competition. A significant advantage of the alliance is the opportunity to pursue a joint supervision (cotutelle) thesis. Cotutelle agreements have been streamlined, enabling students to benefit from a reduced exchange period of 6 months instead of 9, if 3 months of exchange are completed at another UNITA alliance institution.

UNITA also collaborates with numerous universities worldwide. Thirty universities across four continents (Africa, America, Asia, Europe) have been invited to join the GEMINAE network. This expanded network represents a collaboration with universities from around the world, working with USMB and participating in activities developed by the UNITA alliance.

For any questions regarding UNITA, you can contact the USMB UNITA Office at the following address: unita.office@univ-smb.fr.

For more information, please visit the website <https://univ-unita.eu/Sites/>.





The USMB Foundation

The USMB Foundation has a mission to promote forward-thinking and support strategic projects. Its ambition is to [accompany societal transformation](#) for the benefit of the region's international leadership and its stakeholders, particularly in the areas of [Industry and Service 4.0](#) and [Environmental Transition](#).

With the support of its Founding Members and partners, the foundation funds research and educational projects, enabling the development of talent:

- To advance scientific knowledge closely related to the challenges of civil society and the industrial sector.
- For projects that bring meaning and progress to the region.
- To promote international mobility, exceptional career paths, and societal initiatives by students and staff.

Business Club

The [Business Club](#) engages businesses and institutions in Savoie and Haute-Savoie with whom it maintains daily relationships for the benefit of USMB students. To connect the world of business with that of the university, the Club activates three main levers:

- The contribution of skills from businesses to [promote the professionalization](#) of education.
- The promotion of university programs to businesses to [enhance professional integration](#).
- The creation of collaborative networks through cross-cutting events to [disseminate a culture of business](#) within the university.

II. The organization of doctoral studies

The Doctoral College

The Doctoral College is a department of the USMB and it is responsible for organizing and coordinating doctoral studies within the institution, for all doctoral students regardless of their doctoral school affiliation. These responsibilities encompass administrative, pedagogical, and forward-looking aspects.

The Doctoral College:

- Supports doctoral candidates throughout their diploma preparation, ensuring the validity of administrative processes from enrollment to thesis defence.
- Organizes training related to cross-cutting or general culture, scientific mediation, and preparation for professional integration.
- Awards the institution's doctoral contracts.
- Supports international mobility for doctoral candidates.
- Contributes to the promotion of the doctoral degree.

The missions of the Doctoral College are led by a director appointed by the President of the USMB. The leadership of the Doctoral College is supported by the administrative service for doctoral training within the Directorate of Development, Research, and Valorization (DDRV) at USMB.

The Doctoral College Council consists of 30 members, including representatives from research units, doctoral schools, and socio-economic research organizations.

It also includes 4 doctoral student representatives.

The council is presided over by the President of the USMB and serves as the decision-making body of the Doctoral College.





Doctoral Schools

Doctoral activities are carried out within 10 doctoral schools, with 8 of them jointly accredited with the University Grenoble Alpes, and in collaboration with 18 research units.

The CST Doctoral School

The [Doctoral School of Cultures, Societies, and Territories](#) (CST) is an interdisciplinary school that brings together four research units focusing on three scientific objects and their interactions:

- Culture in all its forms.
- Societies, with particular emphasis on their evolution.
- Territories, especially those with cross-border aspects

Research units affiliated with the CST Doctoral School:

- [CERDAF](#) (USMB) - 04 79 75 83 84

Antoine Favre Centre for Research in Law

- [LLSETI](#) (USMB) - 04 79 75 85 33

Laboratory of Languages, Literatures, Societies, Cross-Border, and International Studies

- [IREGE](#) (USMB) - 04 50 09 24 55

Institute of Research in Management and Economics

- [EDYTEM](#) (CNRS / Ministry of Culture and Communication / USMB) - 04 79 75 87 07

Laboratory of Environments, Dynamics, and Territories of the Mountain

The SIE Doctoral School

The [Doctoral School of Sciences, Engineering, and Environment](#) (SIE) is an interdisciplinary school that brings together six research units focusing on two scientific objects and their interactions:

- The environment, where environmental systems are considered in a context of change.
- Systems in the fields of computer science, mechatronics, energy, building, and motor control biology.

Research units affiliated with the SIE Doctoral School:

- [CARTEL](#) (INRA / USMB) - 04 79 75 84 73

Alpine Centre for Research on Trophic Networks in Limnic Ecosystems

- [LIBM](#) (UCBL 1 / UJM / USMB) - 04 79 75 81 45

Interuniversity Laboratory of Motor Control Biology

- [LISTIC](#) (USMB) - 04 50 09 65 33

Laboratory of Information, Systems, Information Processing, and Knowledge

- [LOCIE](#) (CNRS / USMB) - 04 79 75 88 21

Laboratory for Energy and Building Processes

- [SYMME](#) (USMB) - 04 50 09 65 67

Laboratory of Systems and Materials for Mechatronics

- [EDYTEM](#) (CNRS / Ministry of Culture and Communication / USMB) - 04 79 75 87 07

Laboratory of Environments, Dynamics, and Territories of the Mountain

Co-accredited doctoral schools and their Research units

The USMB doctoral college is also made up of [8 schools co-accredited](#) with the UGA, which carry out their activities in research units (RU) located in our establishment:

Doctoral School of Physics (ED 47 PHYS)

Affiliated Laboratories:

- [LAPP](#) (CNRS-IN2P3 / USMB) - 04 50 09 16 02

Annecy Laboratory of Particle Physics

- [LAPTH](#) (CNRS / USMB) - 04 50 09 16 83

Annecy-le-Vieux Laboratory of Theoretical Physics

**Doctoral School of Electronics, Electrical engineering,
Automation, Signal processing** (ED 210 EEATS)

Affiliated Laboratory:

- [CROMA](#) (CNRS/ INP/UGA/USMB) - 04 79 75 84 73

Centre for Radio Frequencies, Optics, and Micro-
Nanoelectronics in the Alps

**Doctoral School of Engineering - Materials, Mechanics,
Environment, Energy, Processes, Production** (ED 510 I-MEP2)

Affiliated Laboratory:

- [LEPMI](#) (CNRS / INP / UGA / USMB) - 04 79 75 88 35

Laboratory of Electrochemistry and Physicochemistry of
Materials and Interfaces



Doctoral School of Engineering for Health, Cognition, and Environment (ED 216 ISCE)

Affiliated Laboratory:

- [LPNC](#) (CNRS / UGA / USMB) - 04 79 75 85 49

Laboratory of Psychology and Neuro Cognition

Doctoral School of Mathematics, Science, and Information Technology, Computer Science (ED 217 MSTII)

Affiliated Laboratory:

- [LAMA](#) (CNRS / USMB) - 04 79 75 87 20

Laboratory of Mathematics

Doctoral School of Chemistry and Life Sciences (ED 218 CSV)

Affiliated Laboratory:

- [LECA](#) (CNRS / UGA / USMB) - 04 79 75 84 73

Laboratory of Alpine Ecology

Doctoral School of Human, Political, and Territorial Sciences

(ED 454 SHPT) Affiliated Laboratory:

- [LIP/PC2S](#) (UGA / USMB) - 04 79 75 85 49

Inter-University Psychology Laboratory - Personality, Cognition, Social Change

Doctoral School of Earth Sciences, Environment, and Planets

(ED 105 STEP) Affiliated Laboratory:

- [ISTERRE](#) (CNRS/ IRD/ UGA/USMB) - 04 79 75 81 25

Institute of Earth Sciences

III. Becoming a Ph.D.

Having a distinct position in the academic curriculum, doctoral training is both an education in and through research, as well as a professional experience. A challenging journey over several years, completing a thesis is also a strong commitment and a personal project.

Building your project

In order to pursue a Ph.D., you must hold a national master's degree or an equivalent degree conferring the master's level qualification. It's important to gather information before committing to a three-year journey or deciding against pursuing a Ph.D. due to lack of knowledge.

To make an informed decision, it's essential to:

- Understand the specificity and value of research-based education.
- Anticipate challenges and make the most of the advantages of doctoral training.
- Act as an active player in shaping your professional future.

The years of master's level education provide opportunities to build your Ph.D. project by interacting with academic professors and researchers from educational teams. Students can reach out to the directors of doctoral schools or research units who can answer their questions on this topic.

[Organizations](#) or associations can also provide answers to your questions and may offer pre-doctoral training. For example, the Bernard Gregory Association offers an "[AvanThèse](#)" (Before the Thesis) training.

You can't build a Ph.D. project on your own. It involves a thesis advisor and a research unit where the research work will be carried out.

The choice of a thesis topic can be made in two ways:

- Choosing a topic proposed by a research unit. These topics may be disseminated either by doctoral schools as part of the doctoral funding allocation competitions or through specialized candidate search platforms.
- Submitting your own topic proposal to a suitable research unit and seeking a thesis advisor.



Financing a Doctoral Thesis

To enroll in a doctoral program, it's essential to have adequate funding that meets the scientific, material, and financial conditions required. There are various sources of funding, both domestic and international, including:

- Doctoral grants provided by universities from their own funds or funded by the French Ministry of Higher Education, Research, and Innovation (MESRI).
- Doctoral grants from the Auvergne-Rhône-Alpes (AURA) region.
- Doctoral grants through the [UNITA project](#).
- Funds from the French National Research Agency ([ANR](#)) / the Future Investment Programme ([PIA](#)) for research projects.
- Industrial conventions for training through research ([CIFRE](#)) for theses conducted in close partnership with a company.
- Conventions for training through research in administration (COFRA).
- Grants from public research organizations such as CNRS, ADEME, ONERA, INRAE.
- [Horizon Europe](#) program, including [Marie Skłodowska-Curie Actions](#).
- "[Eiffel](#)" scholarship program.
- [Scholarships from the French government](#) for foreign students.

Candidates can also explore other sources of funding in their home countries, such as [Conacyt](#), [Procope](#), or scholarships from the [Franco-Italian University](#).

For more information, candidates can refer to [CampusBourses](#), the [Doctoral Funding](#), and, in the case of international candidates, the research website of their home country.

Depending on the source of funding obtained, a public law doctoral contract or a private law doctoral contract with an initial duration of 3 years will be established.

In the vast majority of cases, doctoral studies are carried out as part of a salaried activity. It therefore gives rise to both rights and obligations towards the funding organization.



What a Doctoral Contract Provides

Doctoral candidates who sign a doctoral contract at USMB can benefit from several advantages as employees of the university:

- **Reimbursement of commuting expenses:** The university commits to covering up to 75% of the cost of public transportation subscriptions, with a monthly limit of 96.36 € for commuting to work. Original proof of transportation ticket(s) and purchase(s) will be required.
- **Sustainable mobility allowance:** If doctoral candidates choose an alternative and sustainable mode of transportation (such as cycling or carpooling), they can receive an allowance ranging from 100 to 300 euros per year, depending on the number of days they use the sustainable mode of transportation. An application process is launched for requests in December.
- As part of the reform of supplementary social protection for public sector employees provided for by the ordinance of February 17, 2021, public employers of the State reimburse their employees a monthly flat-rate of 15 € for **supplementary social protection**.

All requests should be addressed to: gestion-doctorantscontractuels.rh@univ-smb.fr

Thesis Cotutelle

International thesis cotutelle is a mechanism that [promotes bilateral cooperation between](#) a French research team and a foreign partner. The doctoral student who embarks on this path benefits from dual thesis supervision and is enrolled in both universities throughout the entire duration of the thesis. Upon successfully defending the thesis, they receive degrees from both universities.

Implementation

A cotutelle agreement must be drafted and signed between the two partner institutions before the student's administrative enrollment in the thesis program. The cotutelle agreement must explicitly specify the thesis duration, the training and supervision modalities, the mobility periods between the two signing institutions, and the thesis defence procedures.

UNITA Cotutelle

Through the European alliance that USMB is part of, initiatives supporting doctoral studies are established to facilitate cotutelle theses among the alliance members. The [UNITA](#) partners allocate research grants to future doctoral candidates each year in the three thematic areas prioritized by the [alliance](#).

For further information on cotutelle theses, please refer to [our website](#).



IV. What you need to know before coming to France

Depending on your nationality, you may need to obtain a visa to enter France. It is therefore essential to check the steps to be taken.

European Nationals

Citizens of the European Union, the European Economic Area, Switzerland, San Marino, the Holy See (Vatican City), Monaco, and Andorra do not need to apply for a visa to come to France, regardless of the length of their stay.

Third-Country Nationals

For individuals of a nationality from a country other than those mentioned above, the official France-visa website provides an [online tool](#) that can be used to determine, based on their specific situation, if a visa is required for a stay that is compatible with doctoral studies.

The different visas for doctorants

Visa VLS Mention "Passeport Talent - Chercheur"

This visa allows you to pursue a doctoral program, conduct research, or teach in France under a hosting agreement (convention d'accueil).

The [hosting agreement \(CERFA 16079*03\)](#) is an administrative document specifying the nature and duration of the research or teaching tasks, as well as the resources, housing conditions, and medical coverage for the beneficiary.

Contact administration-recherche.ddrv@univ-smb.fr for information regarding the hosting agreement.

The hosting agreement must be validated by the consular authorities in your country of residence [before your arrival in France](#).

The VLS "Passeport Talent - Chercheur" is reserved for doctoral students, researchers, and lecturers.

Spouses and minor children of VLS "Passeport Talent - Chercheur" holders can benefit from the simplified "accompanying family" procedure to join the applicant in France without applying for family reunification.

→ EU, EEA, Swiss nationals do not need a hosting agreement.
Algerian doctoral students are covered by the Franco-Algerian agreements of December 27, 1968 and can obtain a residence certificate with "student" mention.

Note: However, a hosting agreement is required if they wish to obtain a residence card with the "scientifique-chercheurs" mention. The visa with the "scientifique-chercheur" mention must match the mention on the residence certificate (CRA), which will be "scientifique."

Once you obtain the visa and arrive in France, you must validate your VLS-TS:

For stays of less than 12 months, you will have a visa equivalent to a residence permit, called VLS-TS "Passeport Talent - Chercheur." It is valid for one year. Within three months of your arrival in France, you must validate your visa online using this link: [Etrangers en France \(interieur.gouv.fr\)](https://etrangers.interieur.gouv.fr/).

For stays of 12 months or more, you initially have a simple "Passeport Talent-Chercheur" visa. It is valid for three months and does not serve as a residence permit. Within two months of your arrival in France, you must go to the prefecture to apply for a multi-year residence permit with the "Passeport Talent-Chercheur" mention. It is valid for the same duration as the hosting agreement, up to a maximum of 4 years.

The "Passeport Talent - Chercheur" residence permit only allows you to work for activities covered by your hosting agreement, but it provides access to unemployment benefits under the same conditions as French citizens.



VISA VLS-TS Mention "Etudiant"

Doctoral students without an employment contract related to their research must apply for a "student" visa. You must be able to justify having resources of at least 615€ per month.

For more information, visit [Visa Long Séjour Etudiant \(campusfrance.org\)](https://campusfrance.org).

Three months before your visa's expiration, you must apply for a multi-year residence permit, either "Passeport Talent - Chercheur" (valid until the end of your contract) or "student" (covering 3 years of doctoral studies).

The "student" residence permit allows you to work up to 964 hours per year, equivalent to 60% of a full-time annual job, but it does not grant access to unemployment benefits.

When looking for a flat to rent, make sure you look at the clauses in the contract in advance. Prefer an annual contract to a 10-month seasonal contract.

Health Insurance and Social Security

In France, it is mandatory to have public or private health insurance that covers a portion of your healthcare expenses.

If you do not already have a Carte Vitale, your specific status (research student or research employee) determines the steps you need to take.

If you have an employment contract, a doctoral contract, or something similar, you are automatically affiliated with the social security system.

Your employer pays contributions on your behalf, but you should request your **social security number** from the CPAM (Caisse Primaire d'Assurance Maladie) of Savoie or Haute-Savoie, depending on your place of residence, as soon as you sign your contract.

You will need to complete the form [CERFA 15763*01](#), provide your passport or residence permit, your employment contract, a RIB (bank account details) from a French bank (you can open an account with your student status), proof of accommodation, and you should also prepare an officially translated copy of your birth certificate before your arrival.

Once your application is submitted, the CPAM will review it. After you receive your permanent social security number, you can access your Ameli account, where you can apply for your [Carte Vitale online](#) or by mail, which you will receive from the health insurance once your application is approved.

With your social security number, you can also check your salary payments according to predefined schedules by the Directorate of Public Finances of Isère if you have an employment contract with the USMB. [Accueil | ensap.gouv.fr](#)

If you do not have an employment contract and are enrolling in a French higher education institution, you must register with the French social security immediately after your administrative enrollment in your institution.

It is free. Visit the health insurance website for foreign students: [Registration of Foreign Students in Social Security](#)

Students from the European Economic Area (EEA) and Switzerland must have a valid European Health Insurance Card for the entire duration of their stay.

Quebec students must have a valid RAMQ (Régie de l'Assurance Maladie du Québec) [form](#) for the entire duration of their stay.

Non-European students must provide a number of mandatory supporting documents, including a full copy of their birth certificate/extract from their birth certificate with filiation officially translated into French.

Checklist to ensure you don't forget anything:

- Identification card / passport.
- Original birth certificate with filiation.
- Original master's degree certificate (or equivalent).
- Electrical adapter (France uses type C and E/F plugs).
- Health record and vaccination certificates (if available).

Documents written in a language other than French must be translated by an official translator. Contact the French embassy or consulate in your country to legalize or apostille the translations.

For EU/EEA nationals, Swiss, British, and Quebecois citizens:

European Health Insurance Card (EHIC) or Global Health Insurance Card (GHIC), or a form or certificate from your country's health insurance or social security agency.

For doctoral students with a VLS-TS researcher visa:

"Convention d'accueil" issued by the human resources department of your hosting university or institution.

For doctoral students with a VLS-TS student visa:

- Signed acceptance letter from your laboratory director.
- Proof of financial resources (scholarships, salaries, etc.).

V. Stages of a Ph.D. Program

The completion of a Ph.D. involves several contributors who contribute to supporting the doctoral candidates in their research project and preparing them for their professional integration. It is highly regulated by the ministerial decree of May 25, 2016, which outlines the various stages of the Ph.D. process and defines the roles of each participant.

Ph.D. Charter

USMB has established a Ph.D. Charter that sets the principles defined by the university for the preparation and defence of a Ph.D. thesis, with the aim of promoting high-quality scientific research.

In this charter, the university reaffirms its commitment to research ethics and scientific integrity, as well as openness to open science. It also outlines the conditions for conducting Ph.D. research and the roles of all parties involved in supporting doctoral candidates. The charter also defines the rights and responsibilities of Ph.D. students during their doctoral training.

Adherence to the Ph.D. Charter by all the Ph.D. Program Contributors is a prerequisite for initial Ph.D. registration.

For more information, the charter is available on the [College of Doctoral Studies' website](#) and in your ADUM (Application for Doctoral Studies) space.

The Ph.D. Program Contributors

The doctoral program takes place within a university's doctoral school. The research work is conducted under the supervision of 1 or 2 thesis advisors who hold a "Habilitation à Diriger des Recherches" (HDR) or have received authorisation from the university. The research is carried out within a research unit affiliated with the doctoral school. The conditions for conducting the research are outlined in the training agreement.

Upon enrolling in a Ph.D. program, the doctoral candidate commits to adhering to the principles of the Ph.D. Charter and the regulations governing doctoral training. They are supported throughout their training by the following key figures:

The Head of the Doctoral School (ED), assisted by the ED council, serves as the primary point of contact for doctoral candidates at every stage of the Ph.D., from admission to defense. The doctoral school ensures the monitoring of the doctoral course and also provides scientific guidance, along with additional scientific training to complement the research project (cf. Ph.D. Charter).

The Thesis Advisor (Director or Directress of the Thesis): The thesis advisor is affiliated with a research unit connected to the doctoral school and plays a crucial role in the scientific guidance of the doctoral candidate. They also support the candidate in their integration into the research community and oversee the progress of the research. (cf. Ph.D. Charter).

The head of the research unit in which the thesis work is being carried out. By starting a thesis, the doctoral student becomes a full member of the research unit and becomes integrated into its operations and activities. They must also conduct their thesis in compliance with the unit's internal regulations. The head of the research unit ensures that the doctoral student is properly integrated into the unit and that the scientific resources available within the unit are made available for the duration of the doctoral project.

The Individual Supervisory Committee (CSI): The CSI is a committee established by the doctoral school to monitor the progress of the doctoral candidate's studies. It provides guidance to the candidate during the course of their doctoral training. Meeting annually, the CSI serves as a forum for discussing both research progress and the conditions of the thesis work. The CSI offers recommendations to the doctoral school with regard to each re-enrollment.

Administrative procedures

ADUM

The USMB offers doctoral students a portal for managing their doctoral studies. The ADUM (Accès Doctorat Unique et Mutualisé) portal is an internal platform for information, services, and communication for doctoral candidates and Ph.D. holders, used by 105 higher education institutions and 209 doctoral schools.

ADUM originated in 1999 as the collaborative project of young doctoral candidates and Ph.D. holders in Montpellier who wanted to create a directory for networking doctoral candidates and Ph.D. holders within the same doctoral school.

Today, ADUM serves as both a management and communication tool between doctoral schools, thesis advisors, and doctoral candidates. It also functions as a [collaborative tool and an online community](#). It offers services accessible to doctoral candidates to help them prepare for their [professional integration](#) by creating a portfolio.

The goal of this portal is also to showcase the entire research community and enhance the visibility of skills profiles.

You can find tutorials on ADUM for doctoral candidates on the USMB Doctoral college website to help you become familiar with the tool.

Registration and Re-registration

All administrative procedures throughout the Ph.D. program are carried out at USMB using the ADUM management tool. Any requests for doctoral program registration require the creation of an account on the ADUM portal.

Registrations are open from **July to December** and consist of two main phases:

- **Pedagogical Registration:** This starts in July through ADUM. It involves the review of the pedagogical conditions of your thesis project by the doctoral school (prior academic background, research topic, individual training contract established between the doctoral candidate and the thesis advisor and research unit, etc.). At the end of this pedagogical registration, an authorization for administrative registration is issued.
- **Administrative Registration:** This can be done starting in September through the registrar's office ("scolarité") of the USMB. It involves paying the university registration fees and obtaining student status at a higher education institution. There is a student affairs department on each USMB campus, but the procedure can also be completed online.

The Ph.D. program requires **annual renewal** of registration each academic year before December. For more information, please visit the [College of Doctoral Studies website](#).



Gap Year

As part of a doctoral contract, a request for a gap year (césure) is possible, as is the case for all programmes at USMB.

The gap year can be granted by the institution's head after considering input from the employer, if applicable, the thesis advisor, and the doctoral school. This request cannot be made at the end of the third year of the Ph.D. program.

This gap year does not count towards the duration of the thesis, but the doctoral candidate can request to remain enrolled at the institution while interrupting their training and research work. For more information and useful documents, you can visit the College's website: [Césure / Arrêt \(univ-smb.fr\)](https://www.univ-smb.fr).

Termination of the Ph.D. Program

Terminating early, i.e. abandoning, a Ph.D. programme is a decision that should be carefully considered, as it may not be possible to re-enroll in the same subject later.

If you wish to terminate your Ph.D. programme, it is necessary to inform your thesis advisor and your doctoral school in advance. Following a discussion with the doctoral school's leadership, the thesis advisor, and potentially the USMB College's direction, the doctoral candidate is asked to make a final decision. Depending on the decision, the termination of the Ph.D. program is either confirmed or a specific support system may be established to ensure the continuation of the thesis.

A Ph.D. programme can also be terminated due to a lack of re-enrollment authorization. This decision can be made following identified difficulties and the opinions expressed by the thesis advisor and the Individual Supervisory Committee (CSI). In such cases, the doctoral schools also implement specific support procedures for students.

Doctoral Training Offer

Doctoral training consists of both research work within a research unit and access to training hours. As a doctoral candidate enrolled in an accredited USMB or jointly accredited USMB/UGA doctoral school, you have access to several categories of training, which aim to:

- Support your doctoral work through scientific training related to your research field.
- Provide you maximum autonomy and expertise by granting access to research tools and a better understanding of the research domain.
- Prepare you for professional integration, whether in the public research domain or in research and development in the corporate world.

At USMB, the training contract requires a minimum of 120 hours of training during full-time thesis preparation (50 hours for part-time theses).

USMB's doctoral training courses are detailed in the training catalogue (available on ADUM and on the College and doctoral schools' websites) and are divided into three main categories:

- Scientific or disciplinary training relevant to your research work or to acquire an extended scientific culture in the thematic areas covered by your doctoral school.
- Cross-disciplinary training, exploring research related to major societal questions and enabling the acquisition of researcher or teacher-researcher practices and tools.
- Professional integration training, offering a better understanding of research and entrepreneurial careers.

These training sessions are organized either by the doctoral schools for scientific training or by the USMB College for the other categories.

[Other Services Offering Training](#)

Other USMB departments offer training courses for doctoral students on specific topics.

Centre ACCENTS: Offers training in French

[Centre ACCENTS](#) offers training in French as a Foreign Language (FLE) to non-French-speaking doctoral candidates, facilitating their integration into their research laboratory and everyday life. These French language courses are included as part of the doctoral training hours.

APPRENDRE Department: Supports university pedagogy

[APPRENDRE](#) provides training support for university pedagogy and the use of digital technologies in learning. The department is structured around three main areas:

- Digital Pedagogy (enhancing and disseminating a course, pedagogical approaches) ;
- Pedagogical Activities (energizing courses, facilitating progression, valuing work, assessing) ;
- Training Actions (creating tutorials, mentoring).

It provides training and resources for university personnel and doctoral students interested in careers in education, including sharing teaching skills and digital tools.



PITON BY USMB: Project Management

[PITON](#) is a programme created by USMB in response to the Disrupt' Campus call for projects, launched by Bpifrance as part of the Investments for the Future.

It provides an opportunity for a company, organization, or local community to develop an **innovative project** with the assistance of a multidisciplinary team of student interns, guided by educational mentors.

Ph.D. students can also participate in this program as part of the PITON research training. Centred around project management, it allows students to enhance their project team management skills.

Moreover, since each doctoral thesis topic is unique, it is also possible to attend training related to one's research work that is not listed in the USMB's course catalogue. For this, prior approval from the Doctoral School is required to validate the training as part of the doctoral curriculum.

Doctoral Thesis Manuscript

The Ph.D. culminates in the production of a thesis manuscript presenting the research work undertaken. It is based on this manuscript that authorization to defend the thesis in front of a jury can be granted. Therefore, great care must be taken in the preparation of this document.

The format of a Ph.D. thesis manuscript can take various forms depending on the conventions of the disciplines. It can be written in a traditional manner or in the form of a "compilation" of articles accompanied by introductory and synthesis texts. Regardless of the document's format, its preparation must adhere to the principles of scientific integrity. The doctoral candidate is committed to avoiding any form of plagiarism. The submitted manuscript will be subject to plagiarism detection procedures by the university.

Ultimately, the chosen format should be the result of a consensus between the thesis supervisory team, the doctoral candidate, and the doctoral school.

The primary language for writing the thesis is French. However, the University President may grant an exemption from this requirement upon a motivated request from the doctoral candidate and the thesis advisor. In such cases, an extended summary in French will be required.

In the case of a co-supervised thesis (cotutelle), the language for writing the thesis is determined in the cotutelle agreement signed between the two partner universities.

The manuscript must be submitted 8 weeks before the anticipated defence date to the College of Doctoral Studies through the ADUM portal.

A Ph.D. thesis manuscript is both a work of intellectual creativity and an administrative document for obtaining a degree. This particular feature gives the author both intellectual property rights and responsibilities for archiving and dissemination. Even if the thesis contains confidential information, the final manuscript validated by the thesis defence jury will be subject to a long-term archiving process and a dissemination method with the author's consent.

At the end of the confidentiality period, the thesis will be distributed according to the author's choice

On local platforms for theses submitted at the USMB
(Catalogue des BU de l'USMB and Thèses de Grenoble)

On national platforms: theses.fr national site for French doctoral theses (theses in progress, theses submitted, people and organizations linked to these theses), HAL theses French national open archive, SUDOC catalogue of French higher education libraries and documentation centres.

On international platforms: BASE Bielefeld academic search engine, DART, NDLTD, OATD, OpenAIRE, Google scholar.

Please note: the doctoral diploma will only be awarded if the final version of the manuscript is submitted in electronic format within 3 months of the defence.

For further information, please consult [Signaler et diffuser sa thèse \(univ-smb.fr\)](#)

Reminder on Intellectual Property Principles

Intellectual property includes industrial property and literary and artistic property. Industrial property is specifically concerned with the protection and exploitation of inventions, innovations, and creations.

Confidentiality must be consistently maintained by the doctoral candidate as long as results that may be patentable have not been the subject of a patent application.

In the case of results that are potentially protectable and/or marketable (patents, software, know-how, etc.), the doctoral candidate should contact the Partnerships, Valorization, and Transfer department of the DDRV: ddrv-contrats@univ-smb.fr.

Under Article L611-7 of the French Intellectual Property Code: "Inventions made by an employee in the execution of either an employment contract involving an inventive mission corresponding to their actual duties or of explicitly assigned studies and research belong to the employer. [...] The employee who is the author of an invention informs their employer [declaration of invention], who acknowledges receipt. The employee and the employer must provide each other with all relevant information about the invention in question. They must refrain from any disclosure that could compromise in whole or in part the exercise of rights" [related to intellectual property].

Doctoral Thesis Defence

Authorization to defend a thesis is granted by the President of the University of Savoie Mont Blanc, following a recommendation from the director of your affiliated Doctoral School, based on the proposal of your thesis director.

This authorization is primarily based on the prior assessment of the thesis manuscript by two rapporteurs appointed by the University President.

The thesis defence procedure, including schedules, jury selection, and other details, adheres to specific, detailed rules, which can be found on the College of Doctoral Studies' website: [Soutenir sa thèse \(univ-smb.fr\)](https://univ-smb.fr/soutenir-sa-these).

Thesis defences are public events, except in extremely exceptional cases where a closed defence may be allowed by the University President (as provided for in Article 19 of the May 25, 2016 decree).

The thesis defence consists of two main parts:

- An oral presentation by the doctoral candidate, during which they present their research work, tailored to the specific discipline.
- An exchange between the doctoral candidate and each member of the jury, moderated by the jury president.

After this, the jury convenes to deliberate and write the defence report. At the conclusion of the deliberation, the jury president announces the jury's decision to the doctoral candidate in the presence of the audience. If the doctoral candidate is admitted to the Ph.D. degree, the jury president invites the doctoral candidate to take the doctoral oath.

Please note that the award of the Ph.D. degree is contingent on submitting the final version of the manuscript in electronic format within three months.

VI. Ph.D. and International Mobility

The University Savoie Mont Blanc encourages doctoral candidates to develop an international dimension in their research work. While the most advanced form of internationalization is the joint thesis supervision (cotutelle de thèse), there are other opportunities for doctoral mobility, such as co-supervision, research stays, participation in thematic schools or international conferences.

These mobility options also enable doctoral candidates to [establish connections with other research teams](#) and open up opportunities for future career collaborations.

Tools for Supporting Mobility at USMB

The support for outgoing international mobility aims to facilitate doctoral candidates' travels abroad for their thesis work. Each year, the [Doctoral College and the Office of International Relations \(DRI\)](#) at USMB provide funding mechanisms for international mobility projects for doctoral candidates.



Call for Projects: International Mobility Grant (AMI) from the Doctoral College

The calls for projects for International Mobility Grant (AMI) are made by the [Doctoral College](#) to promote the mobility of doctoral candidates at the University Savoie Mont Blanc in different scientific and cultural spaces and to develop scientific collaborations between French and foreign research teams. Each year, the Doctoral College allocates an annual budget to doctoral candidates for international mobility through the AMI call for projects, organized in the autumn, and eventually through a second call in the spring.

Application submissions are evaluated by both the Doctoral College and the Office of International Relations (DRI) to identify the best financing mechanism.

ERASMUS Program (DRI)

Doctoral candidates also have the opportunity to engage in intra-European mobility within an organization or company in a country participating in the [Erasmus+](#) program. Within this framework, there are three types of mobility assistance:

- Stage Mobility ([STAGE](#)) open to all doctoral candidates enrolled at USMB.
- Teaching ([STA](#)) and Training ([STT](#)) mobility, including thematic schools, for contractual doctoral candidates at USMB considered as staff of the institution.

The application deadlines vary depending on the type of mobility:

- [STAGE](#): Applications are always welcome; you can apply via this [link](#). For further details, please contact mobilite-doctorants.dri@univ-smb.fr.
- [STA and STT](#): Three application rounds are open each year for mobility to any foreign institution. In the case of mobility to institutions within the UNITA alliance, applications are accepted throughout the year with a 2-month notice before the start of the mobility. For more information, please contact erasmus@univ-smb.fr

For additional information, we invite you to consult the University Savoie Mont Blanc's dedicated page on [doctoral candidate mobility](#).



Call for Thematic Schools Projects (ED CST/SIE)

Each year, the [Doctoral Schools CST/SIE](#) also receive an annual budget for supporting thematic schools.

This programme aims to:

- Develop the emergence of new research themes;
- Accelerate the dissemination of conceptual, methodological, and technical advances;
- Develop research networks;
- Promote interdisciplinary collaboration.

Doctoral candidates are notified by email when the call for projects is launched. This program is independent of any other form of financing that may be granted.

European Doctorate Label

Completing one's doctoral research with a strong component of mobility within the European Union can, under certain conditions, lead to the award of the European Doctorate Label upon successful thesis defence. This label can serve as an alternative means of recognizing one's international experience in the absence of a joint supervision agreement.

The European Doctorate Label applies to doctoral candidates from higher education institutions in EU member countries and is extended to other states in the European Free Trade Association, including Switzerland, Iceland, Norway, and Liechtenstein.

The European Doctorate is a certification granted in addition to the regular doctoral degree when the following conditions are met:

- The doctoral research must have been conducted, in part, during a stay of [at least three months](#) in another European country.
- Permission to defend the thesis is granted based on reports from at least two professors or equivalent from higher education institutions [in two European countries other than the country where the defence takes place](#) (excluding the rapporteur from the host laboratory).



- At least one member of the jury must belong to higher education institutions in two European countries, other than the country where the defence takes place.
- A portion of the defence must be conducted in a [European national language other than French](#).

A candidate who wishes to apply for the European label must inform their affiliated Doctoral School (via ADUM) prior to initiating the thesis defense procedure.



Preparing for your departure

Administrative Procedures

A trip abroad requires proper planning, especially when it's related to your work in a research unit and a university. You must adhere to certain administrative procedures:

- Consult your research unit for information on overseas missions and the process for requesting Authorization for Absence Abroad (Demande d'Autorisation d'Absence à l'Etranger or DAAE), which should be submitted at least 15 days before your departure date.
- Obtain a validated mission order from your research unit.
- Before your departure, it is essential to register on [Ariane](#). Ariane allows you to inform local representatives of the Ministry of Foreign Affairs during your trip or occasional mission. Registrants will receive alerts from the Ministry about the country they are staying in.
- Check your [passport](#) and identity card (expiration date) and plan for renewal if needed.
- Research vaccination requirements and visa needs on the website of the [Ministry of Europe and Foreign Affairs](#) (Entry/Stay).
- Regarding your health insurance, if you are traveling to Europe, remember to apply for your [CEAM](#) (European Health Insurance Card) at least 20 days in



advance. For destinations outside of Europe, check with your health insurance provider about your coverage abroad. If you are an employee within the framework of your thesis work, you will be considered a [posted worker abroad](#), covered by your employer for work-related accidents (commuting or workplace accidents). Inquire with your HR department and consider obtaining additional health insurance for medical expenses, liability, and medical assistance and repatriation while abroad.

- It's a good idea to have a full medical check-up before your trip. Also, prepare a first aid kit with all the specific medications you may need, keeping the packaging and instructions for customs checks. Depending on your destination, certain vaccinations may be necessary, and sometimes mandatory for overseas stays. Check this carefully on the [Métis platform](#).
- Check with your mobile service provider to ensure your phone works abroad. Once abroad, you can buy a rechargeable SIM card to make calls from your new country. Consider switching your French SIM card to an eSIM.



Items to Pack

- Proof of your status as per the visa required by the destination country. Organize all your documents in a binder.
- University Savoie Mont Blanc student card. You may be asked for it upon arrival at your host university.
- Identity card and/or passport, and visa if required.
- European Health Insurance Card (for Europe) or the necessary form to obtain health insurance (SE401Q106 for Quebec). You should also contact your health insurance provider to ensure coverage for all your medical expenses during your stay.



VII. After the Doctorate

The three years of doctoral studies should also serve as a time to reflect on and build your professional project after completing your thesis. The University, the Doctoral College, and the Doctoral Schools provide services and tools to support this reflection.

Competence Portfolio

During the years of your doctoral studies, you will acquire highly specialized scientific skills related to your area of expertise. However, doctoral training also represents a strong professional experience that allows you to acquire or affirm personal and [cross-functional](#) skills. These skills are [increasingly recognized and valued by employers](#), regardless of the industry or career path you choose.

During your thesis, you are encouraged to create or update your competence portfolio. The ADUM portal is an initial tool for summarizing the training you've completed and the skills you've developed during your thesis. The Doctoral College also offers training to help you with:

- Identifying your competences.
- Highlighting your competences.
- Building your post-doctoral professional project.

Doctoral candidates can also consult the [DOCPRO](#) website created by the Association Bernard Grégory, the CPU, and MEDEF. This free platform allows you to create a profile to access useful information about the professional lives of Ph.D. holders. Several doctoral associations can also assist in promoting your Ph.D., including the Association Bernard Gregory, ANDès, the CJC, and PhD Talent.

Professional Integration

The Doctoral College at USMB, in collaboration with the Doctoral Schools, provides professional development training to assist each doctoral student in better defining their career goals, acquiring tools for career progression, and developing their personal qualities in a professional context.

This commitment to supporting doctoral students in their professional integration is reflected in the involvement of various research organizations in researcher training and through a partnership with the [USMB Business Club](#).

Job application and job search techniques have some specific considerations for doctoral students, and the [BAIP](#) (Professional Integration Service) can assist you in your procedures.



Several job portals, listed below, offer job opportunities for Ph.D. holders. However, most positions can be found through the "hidden job market," accessed through your scientific and professional network or through spontaneous applications.

Examples of platforms that offer job opportunities that may interest Ph.D. holders:

[Euraxess Jobs](#)

[ABG](#)

[Réseau ADUM](#)

[GALAXIE](#)

[Apec](#)

[Place de l'emploi public](#)

After obtaining your Ph.D., various career possibilities are available, whether you choose to continue in academic research or pursue a career in the private sector.

Academic Research Opportunities

Here are some examples of potential career paths in academic research. This list is by no means exhaustive as many public research organizations offer job opportunities for researchers or research support roles.

Postdoctoral Research (Postdoc)

You can go into more detail and validate your research by pursuing a postdoctoral position. A postdoctoral job is a fixed-term employment opportunity that allows a recent Ph.D. graduate to conduct research different from their thesis, expand their publications, and [diversify their CV](#), all with the goal of [securing a position at a university](#), research institute, or company. Universities and research centres post their postdoctoral job openings on their websites, and such opportunities are also available internationally. Postdoctoral experiences abroad are highly recommended in certain disciplines to access academic research positions.

Becoming an A.T.E.R

Being an Attaché Temporaire d'Enseignement et de Recherche (A.T.E.R.) provides an opportunity [to gain teaching and research experience](#) within a university laboratory as a contractual employee. A.T.E.R. positions are open every year, and the list of open positions can be found on the respective university websites as well as on the [GALAXIE](#) portal.

Maître de Conférences

Maîtres de Conférences have a dual mission of advancing fundamental and applied research and [transmitting the knowledge to students](#). They are civil servant lecturers appointed in a public higher education and research institution, which includes engineering schools.

Competitions to access Maître de Conférences positions are organized annually by universities. They require prior qualification by the Conseil National des Universités (CNU). Details about the application procedures for these positions are available on university websites and the [GALAXIE](#) portal.

Research Support Roles

Universities and research organizations also hire personnel for research support roles. Every year, recruitment competitions for engineers and technical research and training staff (ITRF) are held. These competitions provide access to positions such as research engineers or research technicians, who play a crucial role in implementing research activities within research units.

Working at the CNRS

Various types of jobs are offered at National Centre for Scientific Research (CNRS) through annual competitions. Permanent researchers at the CNRS are state civil servants, recruited through competitive exams. These exams are open every year in all scientific fields and are divided into disciplines or groups of scientific disciplines, such as sections or interdisciplinary committees of the [National Committee for Scientific Research](#).

Working at the INRAe

The INRAe (National Institute for Agricultural Research) strengthens its research teams to fulfill its various missions and contribute to scientific excellence in agriculture, food, and the environment. Regardless of their discipline of training, researchers rely on laboratory or field activities. INRAe recruits through [competitive exams](#).

There are many other public research organizations with research missions that can offer opportunities, including:

- Public Scientific and Technological Institutions (EPST) such as IFREMER, INSERM, IRD, BRGM, INRIA, INED, and more.
- Public Industrial and Commercial Institutions (EPIC) like CEA, ANDRA, ONF, and others.

Working in the Corporate Sector

The skills acquired during the completion of a Ph.D. are also of interest to businesses. Beyond scientific or technical expertise, the ability to innovate, manage complex projects, and adapt, which are developed during a Ph.D., are examples of skills sought after by companies. Building a professional network beyond the academic world is possible, especially by participating in events organized by the USMB in collaboration with the Club des Entreprises (the University's business club) or the USMB Foundation. This network can also be established through alumni networks set up by the Doctoral Schools or by joining the [USMB alumni platform](#).

Additionally, doctoral training programmes offer courses in entrepreneurship and business creation, which provide an additional pathway to professional integration for Ph.D. holders. USMB, for example, is a shareholder of SATT Linksium and regularly issues calls for projects to promote research results and provide support for business creation.

VIII. Contacts

DDRV

- Direction de la DDRV

direction.ddrv@univ-smb.fr

- Direction of the USMB Doctoral College

dir-college-doctoral@univ-smb.fr

- Direction of the Doctoral School Cultures, Societies and Territories (CST)

dir-edcst@univ-smb.fr

- Direction of the Doctoral School Sciences Ingénierie Environnement (SIE)

dir-edsie@univ-smb.fr

- Joint Supervision Manager

- 04 79 75 91 65

gestionnaire-cotutelles.ddrv@univ-smb.fr

- Doctoral Training Managers

- 04 79 75 91 51

- 04 79 75 84 32

Email: gestionnaire-codusmb.ddrv@univ-smb.fr

Email: CST : gestionnaire-edcst.ddrv@univ-smb.fr

Email: SIE : gestionnaire-edsie.ddrv@univ-smb.fr

Other Contacts

- Welcome centre

euraxess@univ-smb.fr
international@univ-smb.fr

- ACCENTS Departement
- accents@univ-smb.fr

- Social Environment Cell
- cellule.environnement-social@univ-smb.fr

- Doctoral Student HR
- gestion-doctorantscontractuels.rh@univ-smb.fr

IX. Glossary:

AAP: Call for Projects

ADUM: Single and Shared
Doctorate Access

ANR: National Research
Agency

ATER: Temporary Teaching
and Research Assistant

CED: Doctoral Schools
College

CNRS: National Centre for
Scientific Research

CST (ED): Doctoral School
of Culture, Societies, and
Territories

CSI: Individual Doctoral
Student Monitoring
Committee

DDRV: Development,
Research, and Valorization
Department

DRI: International
Relations Department

IRD: Institute for Research
for Development

ED: Doctoral School

MCF: Maître de
conférences (Lecturer)

MESR: Ministry of Higher
Education and Research

SIE (ED): Doctoral School
of Science, Engineering,
and Environment

SVEC: Student Life and
Campus Service

UCBL: Université Claude
Bernard Lyon

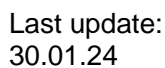
UGA: Université Grenoble
Alpes

JM: Université Jean
Monnet

UR: Research Unit



**Collège
Doctoral**

This image shows a single sheet of white paper with horizontal blue ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.



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